









#### Methods

- Causal Modeling
- Health Economic Modeling
- Optimization Models
- Simulation Models

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- Balances comparison groups on both observed and unobserved characteristics
- Greatly simplifies analysis
- But inclusion/exclusion criteria and intensive follow-up in trials introduce issues of generalizability of findings
- Small trials can be highly variable in their findings

## Regulatory Imperatives Driving the Interest in Real World Evidence



- Under the Prescription Drug User Fee Act (PDUFA) VI FDA has mandated that:
  - 1. By the end of FY 2018, FDA must conduct a public workshop focused on RWE;
  - By the end of FY 2019, FDA must fund pilot and methodology specifically targeted toward RWE and regulatory decision-making; and
  - 3. By end of FY 2021, FDA must publish draft guidance for RWE applications.
- The 21<sup>st</sup> Century Cures Act mandates (section 3022) that FDA propose a framework and enact a program to evaluate RWE to support approval of new indications and to satisfy post-approval requirements.





#### A High Profile Case Where RCTs and Differed

- The Nurses Health Study (observational) had found a protective cardiovascular risk from HRT.
  - Stampfer MJ et al. Postmenopausal Estrogen Therapy and Cardiovascular Disease: Ten-Year Follow-up from the Nurses' Health Study. N. Engl. J. Med 325, 756-762 (1991).
- The Women's Health Initiative (RCT) found just the opposite
  - Rossouw JE et al. Risks and Benefits of Estrogen Plus Progestin in Healthy Postmenopausal Women: Principal Results from the Women's Health Initiative Randomized Controlled Trial. JAMA 288, 321-333 (2002)

Why Not Use RCTs for All of our Question

- Observational data has some important advantages
  - Timeliness
  - Less restrictive eligibility criteria
  - Longer follow-up
  - Larger sample size
  - Lower cost



#### The Women's Health Initiative Revisited

- Hernan MA et al. Observational Studies Analyzed Like Randomized Experiments: An Application to Postmenopausal Hormone Therapy and Coronary Heart Disease. Epidemiology 19, 766-779 (2008)
- Goodman SN, Schneeweiss S. and Baiocchi M. Using Design Thinking to Differentiate Useful From Misleading Evidence in Observational Research. JAMA 317, 705-707 (2017).

#### When and How Can Real World Data Analyses Substitute for Randomized Controlled Trials?

Jessica M. Franklin<sup>1</sup> and Sebastian Schneewriss<sup>1</sup>

Regulations consider randomized controllect insite (RCTs) as the gold standard for evaluating the safety and effectiveness of modifications, but their cools, duration, and limited generalizability have caused some to took for attemating, head world audience based on data collected outside of ICTs, such as regulations and longitudinal healthcare distubilities, and sometimes substitute for RCTs, but concerns about validity have limited their impact. Sinstein relations on such real world data (IRWD) in regulations decision maining requires understanding why some studies fait while others succeard in producing tests similar to RCTs. Key assessions when considering understanding why some studies fait while others succeard in producing decision making are WHEN one can study drug effects without randomization and HOW to implement a valid PRVD analysis if non-hess decided to parase that option. The WHEN is primarily driven by externalities not controlled by investigation.

Franklin J. and Schneeweiss S. When and How Can Real World Data Analyses Substitute for Randomized Controlled Trials? Clinical Pharmacology and Therapeutics 2017. Guide Posts That Can Improve Reliability of Database Study Results

- 1. Active Comparator, same treatment modality
- 2. New Users
- 3. High-dimensional proxy adjustment
- 4. Control for Medication Adherence
- 5. Avoiding design flaws:
  - reverse causation
  - · adjustment for causal intermediaries
  - immortal time bias
  - · depletion of susceptibles

#### Current (limited) literature Suggests Observational Studies Yield Results Similar to RCTs

- Anglemyer A, Horvath HT, Bero L. Healthcare outcomes assessed with observational study designs compared with those assessed in randomized trials (Review). The Cochrane Library 2014, Issue 4.
  - Cochrane Collaborative review of 14 prior reviews comparing RCTs to observational studies. Collectively, these reviews included data on 1583 meta analyses spanning 228 medical conditions.
  - 11 of 14 studies (79%) found no difference in ratios of odds ratios (ROR)
  - One review suggested larger ROR for observational studies
  - Two reviews suggested smaller ROR for observational studies
  - "Our results showed that, on average, there is little difference between the results obtained for RCTs and observational studies."
- Earlier Studies
  - Benson K, Hartz AJ. A Comparison of Observation Studies and Randomized, Controlled Trials. N Engl J Med 2000; 342: 1878-86
  - Concato J, Shah N, Horwitz RI. Randomized, Controlled Trials, Observation Studies and the Hierarchy of Research Designs. N Engl J Med 2000; 342: 1887-92





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### **Skillsets Vary Widely By Method**

- Pragmatic Trials
- Epidemiology—more clinical oriented
  - Propensity Score Matching
  - Inverse Probability Weights
- Econometrics—more policy oriented
  - Instrumental Variables
  - Differences-in-Differences
- Health care domain knowledge
  - Clinical
  - Economics
  - Claims and EMR data







#### Outline

- Aim of the models used in HTA
- Modelling techniques employed in HTA
  Types of modeling approaches
  Assumptions involved
- Data/input requirements
- Good practice guidelines
- Outputs from model analyses
- Resources/skill sets needed



- Randomized controlled trials (RCTs) only have a short followup so cannot generalize cost-effectiveness results
   Also, doing RCTs is quite expensive
  - Also, doing RC is is quite expensive
- Network meta analyses (NMA) only provide information about relative effectiveness, need to understand if the benefits are worth the costs
- Aim: Need to estimate the benefits (e.g. QALYs) and costs of different interventions over the life time, hence the need for 'health economic modelling'





#### **Types of Models**

- The first type of decision-analytic model is the "decision tree" model.
  - used to determine optimal strategies when a decision-maker encounters several decision alternatives under conditions of uncertainty
- Other popular types of models in HTA are "Markov" or semi-Markov models (state stransition models)
  - These models use a finite number of discrete health states to model the disease and estimate the flow of people through these states over time
- Partitioned-survival models are becoming more prominent in disease states that use time-to-event data, particularly oncology.
- Another type of model is a discrete event simulation model nation lovel simulation commonly using Monto Carlo analysis to model so
  - patient-level simulation commonly using Monte Carlo analysis to model specific events experienced by individual patients.
- For an overview of model taxonomies, please see Brennan et al. (2006)



### **Decision Tree Models**





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#### Markov models



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#### Partitioned survival models



https://www.dovepress.com/evaluating-the-cost-effectiveness-of-afatinib-after-platinum-based-the-peer-reviewed-fulltext-article-CEOR



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#### Typical assumptions involved

- Cohort models (i.e. decision trees, Markov and partitioned survival models) estimate population averages, so assume each patient is the same
- Decision trees
  - Patients can be classified into clear groups with specific outcomes
  - Patients move to these groups in short time horizon
- Markov models
  - Memoryless assumption (i.e. all the patients in a given state are the same irrespective of how they got there)
  - Transition probabilities are constant over time (i.e. the risk of moving to a different state is same irrespective of how long patients are in a state)
- Partitioned survival models
  - Survival (OS or PFS) can be estimated (typically) using a parametric distribution (e.g. Exponential, Gamma, Weibull, etc)



#### Inputs for health economic models

Types	Sources	Uses
Effectiveness Costs Resource use / activity Health states Utility values Indirect comparators Longer term outcomes 'Other' interventions Natural history Epidemiology	'Published papers' Routine data Reference sources Local / clinical / expert opinion Sponsor submissions	Parameter values Model structure Sensitivity analysis Validation / consistency / calibration



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#### **HTA Modelling Guidelines**

- ISPOR-SMDM Modelling Good Research Practices Task force <u>https://www.ispor.org/workpaper/Modeling-Good-Research-</u> <u>Practices-Overview.asp</u>
- Also, HTA organisations (e.g. NICE, ICER, etc) specify the methods guide for performing cost-effectiveness analyses, which include their preferences such as
  - Cost-effectiveness metric (Cost Per QALY)
  - Discount Rates (for costs and benefits)
  - Utility Measures (e.g. EQ-5D)
  - Time Horizon
  - Perspective (e.g. payer or societal)
  - Preferred sources/methods for identifying inputs
  - Reporting



(Cost<sub>intervention</sub> – Cost<sub>control</sub>) (QALYs<sub>intervention</sub> – QALYs<sub>control</sub>) = ICER

- Deterministic results
  - true values of the model parameters are known with certainty
- · Deterministic Sensitivity analysis
  - Varying one or several model parameters to examine the impact upon the cost-effectiveness results
- Stochastic/Probabilistic analysis
  - parameter values lie on a distribution with unique characteristics

## Deterministic sensitivity analysis (One-way sensitivity analysis)



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Probabilistic sensitivity analysis: Cost-effectiveness acceptability curves





#### **Resources/Skillsets**

- Popular software are Excel and TreeAge (proprietary)
- Many free software packages (e.g., R)
- Most modellers in Health Economic Evaluation use the cohort models and program in Excel is used for many modeling purposes. Easy to understand and implement.
- However, there remain some limitations which can be addressed using simulation modelling techniques

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Applying Dynamic Simulation Modelin Care Delivery Research—The SIMULAT ISPOR Simulation Modeling Emerging G

shall, PhD<sup>11114</sup>, Ling Rargan Lin, pand, 85, MR, PhD<sup>114</sup>, William V. NG, MR, MNA, SNV, Raiport S. 1

#### ......



#### ISPOR TASK FORCE REPORTS

### Selecting a Dynamic Simulation Modeling Method for Health Care Delivery Research—Part 2: Report of the ISPOR Dynamic Simulation Modeling Emerging Good Practices Task Force

Marshall, Phil<sup>14</sup>, Lina Rorger-Lin

Healthcare delivery processes...

Include feedback, non-linear and spatial relationships between entities that change behaviors and make outcomes difficult to anticipate

#### **Complexity and** Interactions = Dynamic System



#### Why a Systems Perspective and Simulation Modelling for Planning Health Care Delivery?

- Health Care is a Complex System: multiple stakeholders and interactions, non-linearities, uncertainty, etc.
- Interactions: Simulation models support the design and re-design of systems by enabling a <u>better understanding of the complexity and</u> <u>behaviour of the system</u> that is modelled. This <u>translates into quality</u> and healthcare improvement.
- Models are means to synthesize data when direct experimentation is not possible or feasible.
- Mechanism to logically and systematically examine a policy problem.
- Evaluate intended and unintended consequences of an intervention using alternative "what if...?" scenarios BEFORE implementing.
- Identify need for additional data what are the gaps?

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### **SIMULATE** Checklist

SIMULATE	Does your problem require:		
<mark>S</mark> ystem	Modeling multiple events, relationships and stakeholders representing healthcare delivery processes?		
Interactions	Including non-linear or spatial relationships between stakeholders that influence behanticipate?		
Multilevel	Modeling a h Operational p more likely dynamic simulation		
Understanding	Modeling a comodeling is to apply cannot be so		
Loops	Modeling fee and the cons • Does not (yet) discriminate between		
Agents	Modeling mu the different simulation modeling and change t approaches (ABM, DES and SD)		
Time	either betwee change?		
Emergent	Considering the intended and unintended consequences of health system interventions to address policy resistance and achieve target outcomes?		



#### **System Dynamics Simulation Model**



- E.g. utilization of a system of hospital(s) (departments)
- Core elements:
  - Feedback:
    - Feedback processes infer that effect is not proportional to the cause i.e. nonlinearity
  - Accumulations (stocks):
    - Accumulation or aggregation of something (e.g., people, beds)
  - Rates (flows):
    - Flows feed in and out of stocks and have the same units of stocks per time unit (e.g., people per hour, beds per year, and oxygen per minute)
  - Time Delays:
    - · People accumulate in stocks if the rate of flow out is less than in to the stock



#### **Discrete Event Simulation**

– E.g. surgical planning



- Core elements:
  - Process: representing the system that is being studied
  - Entities: flowing through the process and have work done on them
  - Resources: used in the workflow to process entities
  - Events: cause changes in the state of the entity and/or system



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### Agent Based Simulation Model

 E.g. infectious disease modelling



- Core elements:
  - Entities: transition between states based on events and interactions
  - Interactions: dynamic behavior of the entities and their environment
  - Network: set of (dynamic) rules to determine the interactions
  - Space: entities' behavior is influenced by their spatial location

# Example: System Dynamics Model of Osteoarthritis (OA)

To create a decision-support tool for strategic service planning of care for hip & knee osteoarthritis patients

- Tool to enable policy makers, service planners and administrators, and clinicians to evaluate care quality and system performance
- Balancing the tradeoffs between accessibility, effectiveness and efficiency across the continuum of care from OA onset, through medical and surgical management
- Inform choices about health system interventions considering intended and unintended consequences



### Example: System Dynamics OA Model Process Diagram



<u>- Vanderby SA</u>, Carter MW, Noseworthy T, Marshall DA. Modeling the complete continuum of care using system dynamics: the case of osteoarthritis in Alberta. J Simulation 2015; 9(2): 156-169

# Sample OA Patient Pathway From Primary Care to Orthopedic Surgeon



### Criteria for Selecting Dynamic Simulation Model



#### **Examples of Problems Addressed** with Simulation Modelling Methods

System Level	Types of Problems	Potential Approaches	Intervention Example
Strategic level	Policy	System Dynamics Agent Based Modeling	Informing regional policy regarding implementation of a centralized intake system for referral to an appropriate provider for assessment and specialist consultation for patients with musculoskeletal pain.
Tactical level	Management	Agent Based Modeling Discrete Event Simulation	Wait time management for referral for a specific service e.g., consultation with orthopaedic surgeon or rheumatologist
Operational level	Logistics	Agent Based Modeling Discrete Event Simulation	Scheduling surgical dates for joint replacement in the operating room Evaluating the change in hospital services due to a delay of total joint replacement in cases of severe osteoarthritis.



#### Optimization Task Force Report 1 – Introduction







### What is Optimization?

- Optimization is a key tool in the *analytics armamentarium*.
  - "Optimization: Narrowing your choices to the very best when there are virtually innumerable feasible options and comparing them is difficult" INFORMS, The Science of Better <a href="http://www.scienceofbetter.org/what/index.htm">http://www.scienceofbetter.org/what/index.htm</a>
  - "In a mathematical programming or **optimization** problem, one seeks to minimize or maximize a real function of real or integer variables, subject to constraints on the variables." The Mathematical Programming Society <a href="http://www.mathprog.org/mps\_whatis.htm">http://www.mathprog.org/mps\_whatis.htm</a>
- Take home: Optimization is an *applied, practical* subject, but a highly technical one that uses cutting edge math and computation



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#### **Optimization Link to Analytics**



Wilson, ISPOR 2014



#### Mathematical Formulation of Constrained Optimization Models

Maximize  $z=f(x_1, x_2, \dots, x_n, p_1, p_2, \dots, p_k)$ subject to  $c_j(x_1, x_2, \dots, x_n, p_1, p_2, \dots, p_k) \le C_j$ for  $j=1,2,\dots m$ where,  $x_1, x_2, \dots, x_n$  are the decision variables,  $f(x_1, x_2, \dots, x_n, p_1, p_2, \dots, p_k)$  is the objective function; and  $c_j(x_1, x_2, \dots, x_n, p_1, p_2, \dots, p_k) \le C_j$  represent the constraints.

Constraints can include both inequality and equality constraints and the objective function and the constraints also include nondecision variables  $p_1, p_2, \dots, p_k$ , which are not varied in the optimization problem.



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#### Variety of Optimization Models

- Function/relationship: Linear vs. Nonlinear
- Time: Static vs. dynamic
- Variable type: Continuous vs. Integer
- Probability: Deterministic vs. stochastic



### Steps in Building an Optimization Model

Stage	Step	Description	
Modeling	Problem structuring	Specify the objective and constraints, identify decision variables and non-decision variables, and list and appraise model assumptions	
	Mathematical formulation	Present the objective function and constraints in mathematical notation using decision variables and constant parameters	
	Model development	Develop the model to estimate the objective function and constraints using decision variables and non-decision variables	
	Model validation	Ensure the model is appropriate for evaluating all possible scenarios (i.e. different combinations of decision variables and non decision variables)	
	Select optimization method	Choose an appropriate optimization method and algorithm based on the characteristics of the model	
Optimization	Perform optimization/sen sitivity analysis	Use the optimization algorithm to search for the optimal solution and examine performance of optimal solution for reasonable values of parameters and decision variables	
	Report results	Report the results of optimal solution	
	Decision making	Interpret the optimal solution and use it for decision making	

#### Examples of Health Care Decisions for Which Constrained Optimization is Applicable

Type of health care problem	Typical decision makers	Typical decisions	Typical objectives	Typical constraints
Resource allocation within and across disease programs	Health authorities, insurance funds	List of interventions to be funded	Increase population health	Overall health budget
Resource allocation for infectious disease management	Public health agencies, health protection agencies	Optimal vaccination coverage level	Ensure disease outbreaks can be rapidly and cost effectively contained,	Availability of medicines, disease dynamics of the epidemic
Allocation of donated organs	Organ banks, transplant service centers	Matching of organs and recipients	Matching organ donors with potential recipients	Every organ can be received by at most one person
Radiation treatment planning	Radiation therapy providers	Positioning and intensity of radiation beams	Minimizing the radiation on healthy anatomy	Tumor coverage and Restriction on total average dosage
Disease management Models	Leads for a given disease management plan	Best interventions to be funded, best timing for the initiation of a medication, best screening policies	Identify the best plan using a whole disease model, maximizing QALYs	Budget for a given disease or capacity constraints for healthcare providers
Workforce planning/ Staffing / Shift template optimization	Hospital managers, all medical departments (e.g., ED, nursing)	Number of staff at different hours of the day, shift times	Increase efficiency and maximize utilization of healthcare staff	Availability of staff, human factors, state laws (e.g., nurse-to- patient ratios), budget
Inpatient scheduling	Operation room/	Detailed schedules	Minimize waiting time	Availability of beds, 52 staff





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## **Additional Discussion**

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