

# Establishing a Reasonable Price for an Orphan Drug

Mikel Berdud<sup>1</sup>

Michael Drummond<sup>2</sup>

Adrian Towse<sup>1</sup>

1. Office of Health Economics, London

2. Centre for Health Economics

University of York



## The 'Problem' with Orphan Drugs

- Current orphan drug policies are unsatisfactory when viewed from almost all perspectives
- Patients find that access to care is sometimes restricted, because of affordability concerns
- Manufacturers, having responded strongly to incentives to conduct research into rare diseases, find that payers are reluctant to pay for the therapies, once developed
- Payers find that most orphan drugs do not justify funding, based on standard value for money criteria, but face political problems if they fail to provide funding

## Differing Academic Perspectives

- On a utilitarian basis, the opportunity cost of treating rare diseases is too high (McCabe *et al*, *British Medical Journal* 2005)
- The notion of ‘social benefit embodied in current health technology assessment processes is too narrow (Drummond *et al*, *Int. J Tech Assess Health Care* 2007)
- Manufacturers make ‘excessive profits’ and there are several examples of ‘orphan drug creep’ (Côté and Keating, *Value in Health* 2012)

## One Possible Solution

- Set the threshold of maximum willingness-to-pay for improved health (ie a QALY) in the jurisdiction concerned
- Do not reimburse any health technologies that exceed that threshold
- If manufacturers do not reduce their prices by a substantial amount (around 80%), no orphan drugs will be reimbursed

## How Could we Estimate a Reasonable Price for an Orphan Drug?

- If a value-based price is not feasible, on what basis could a 'reasonable' price be established?
- A **initial proposition** could be that:
  - although society may be willing to sacrifice some health gain overall, in order to make orphan drugs available;
  - it would not tolerate a situation whereby the manufacturers of orphan drugs make higher profits than the manufacturers of drugs for non-orphan conditions

## How Do Orphans Differ from Non-Orphans?

- R&D costs are likely to be lower, as the cost of the Phase III programme is likely to be lower
- Revenues will be lower, since patient numbers are lower
- Financial risk may differ, although it's hard to say whether it would be higher or lower

# Study Methods

(Berdud, Drummond and Towse, 2017\*)

## **Differences in R&D cost:**

•We estimated the R&D cost of developing an orphan/non-orphan drug applying updated and specific versions of the model in Mestre-Ferrandiz et al. (2012)

## **Differences in sales volumes:**

•We calculated the average size of target patient population of non-orphans and orphans in NICE and SMC appraisals

## **Therapeutic areas:**

•We calculated differences separately for both oncology and non-oncology products

## **Normative Cost-effectiveness Threshold – the ‘Reasonable Price’:**

•We adjusted NICE’s Cost Effectiveness Threshold of £20k/QALY for an orphan drug by differences in the R&D cost and population ratios

\* *In draft*

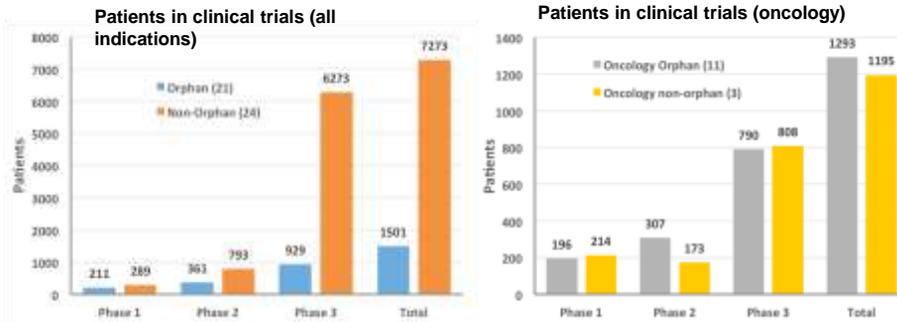
# Calculation of Normative ICERs

We propose the following formula to adjust NICE’s CET in a way that lower costs of R&D and lower sales volumes of orphans are addressed in the Adjusted CET (ACET):

$$ACET = \frac{y}{x_i} CET$$

- $i = \{O, UO\}$  where  $O$  means orphan and  $UO$  means ultra-orphan
- $x_i$ : orphan (or ultra-orphan) drugs’ treatment population sizes to non-orphan drugs’ treatment population size ratio
  - Based on EMA’s and NICE’s definitions, 2 different treatment population size options have been used for orphan and for ultra-orphan
- $y$ : orphan drugs’ cost or R&D to non-orphan drugs’ cost of R&D ratio
  - We assumed that the total lifecycle cost of an orphan is reduced proportionally in all its components as it does for the R&D (most conservative approach)

# Results – R&D costs



**Table 2. Estimated R&D cost of a new drug FDA (US\$ millions)**

	Orphan drugs	Non-orphan drugs	% of orphans to non-orphans
All indications	521.2	1,939.7	26.9%
Oncology	492.7	893.5	35.1%

Source: Authors' calculations based on Mestre-Fernandez et al. (2012) methodology  
 Notes: Estimates have been calculated using data from 2015 NDAs of FDA; Estimates for all indications also include oncology products.

Orphan/non-orphan cost of R&D adjustment factor for the ACET:  $\gamma=0.269$

# Results – Target Populations

**Table 3. Estimates of average patients per 50,000 inhabitants**

	SMC	NICE
	Average annual number of patients	Average annual number of patients per drug
Orphan	2.54	2.61
Non-orphan	82.8	102.57

Source: SMC and NICE

Non-orphan drugs' average treatment populations

Based on the average non-orphan population size of the NICE TAs, we take 100 per 50,000 people to calculate the adjustment factor for revenue

Cut-off patient sizes of orphan and ultra-orphan by definition:

- Orphan drugs (EMA): 25 patients in 50,000 people
- Ultra-orphan drugs (SMC-NICE): 1 patient in 50,000 people

Additionally to cut-off points in definitions, we also take 12.5 patients and 0.5 patients per 50,000 people as midpoints to calculate different ACETs

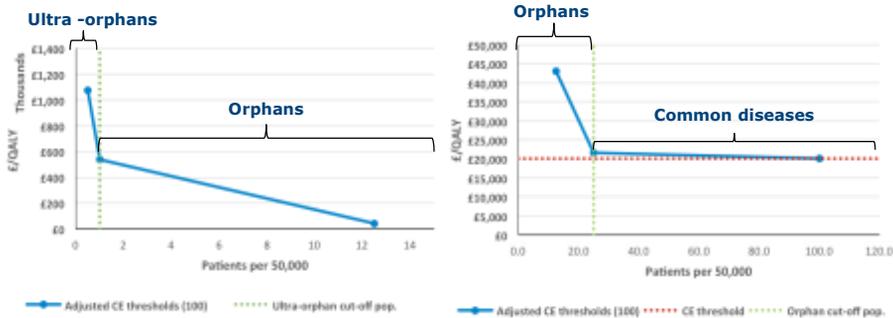
Revenue adjustment factor:  $x_i$  in proposed ACET formula

	Non-orphan population (100/50,000)
Orphan (cut-off)	0.25
Orphan (midpoint)	0.125
Ultra-orphan (cut-off)	0.01
Ultra-orphan (midpoint)	0.005

# Results – Normative ICERs

Normative ACETs for orphan and ultra-orphan drugs calculated as per our formula

	Non-orphan population (100/50,000)
Orphan (cut-off: 25/50,000)	£21,520
Orphan (midpoint: 12.5/50,000)	£43,040
Ultra-orphan (cut-off: 1/50,000)	£538,000
Ultra-orphan (midpoint: 0.5/50,000)	£1,076,000



## Unresolved Issues

- Could a better estimate of R&D costs be obtained by using a larger sample of NDAs?
- Are non-R&D costs lower for orphans and by how much?
- Does market exclusivity give orphans a longer revenue-generating period than non-orphans?
- What is the impact on revenue of multiple indications for both orphans and non-orphans?
- ACET formula is under revision: a more general approach which implies less assumptions is being developed
- Should the adjusted of the ICER be made on a 'bespoke' basis for each orphan drug, rather than in population bands?

## Benefits and Inadequacies of this Approach

- Would give society some control over orphan drug prices (ie gives a *maximum* price)
- Would benchmark to overall industry rate of return, which will increasingly be determined by value for money assessments
- Gives an incentive to generate QALYs, but **not** necessarily ensure that manufacturers undertake research that will deliver the highest total social gains

## Ways of Dealing with the Inadequacies of 'Rate of Return' Pricing Policies

- Be more explicit about priorities for treatments among the various untreated orphan diseases
- Consider the use of prizes for research, with the drug then supplied at marginal cost
- Consider new funding mechanisms for orphan disease research (on the national and international level)
  - eg vaccines, antibiotics

## Conclusions

- Revisions to orphan drugs policies are required
- We need more public debate about priorities for treatment of rare diseases
- If we do decide that we wish to make these treatments available, we need a ways of:
  - (i) establishing a reasonable price and;
  - (ii) setting priorities for research

### *Live Content Slide*

*When playing as a slideshow, this slide will display live content*

**Poll: Do you agree that there should be a higher cost effectiveness threshold for orphan drugs compared to that used to appraise treatments for common conditions?**

*Live Content Slide*

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**Pre/Post Comparison: Do you agree that there should be a higher cost effectiveness threshold for orphan drugs compared to that used to appraise treatments for common conditions?**

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**Poll: If you agree, on which basis the threshold should be adjusted?**

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**Poll: If adjustments to the threshold are possible, should decision makers distinguish between orphans and ultra-orphans?**

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**Poll: Do you agree that the evidence requirements for orphan drugs should be different (or less stringent) than those expected for common conditions?**

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