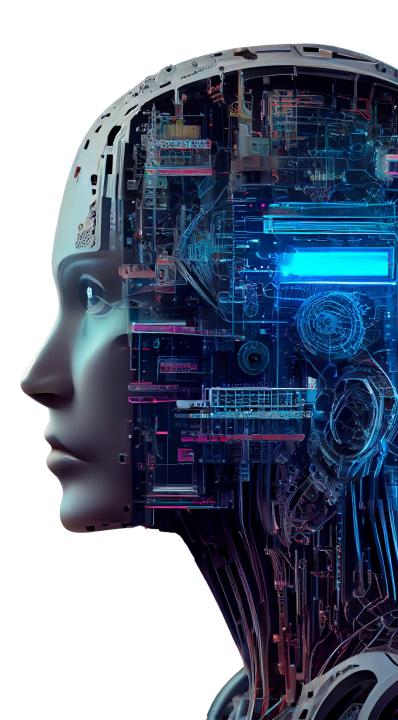
Embracing the Al Revolution: Exploring the Promising Future of Generative Al in HEOR

November 13th, 2023

Sven Klijn



Disclaimer

The opinions expressed in this presentation and on the following slides are solely those of the presenter and do not necessarily represent opinions of Bristol Myers Squibb.



How do you feel about generative AI in HEOR?

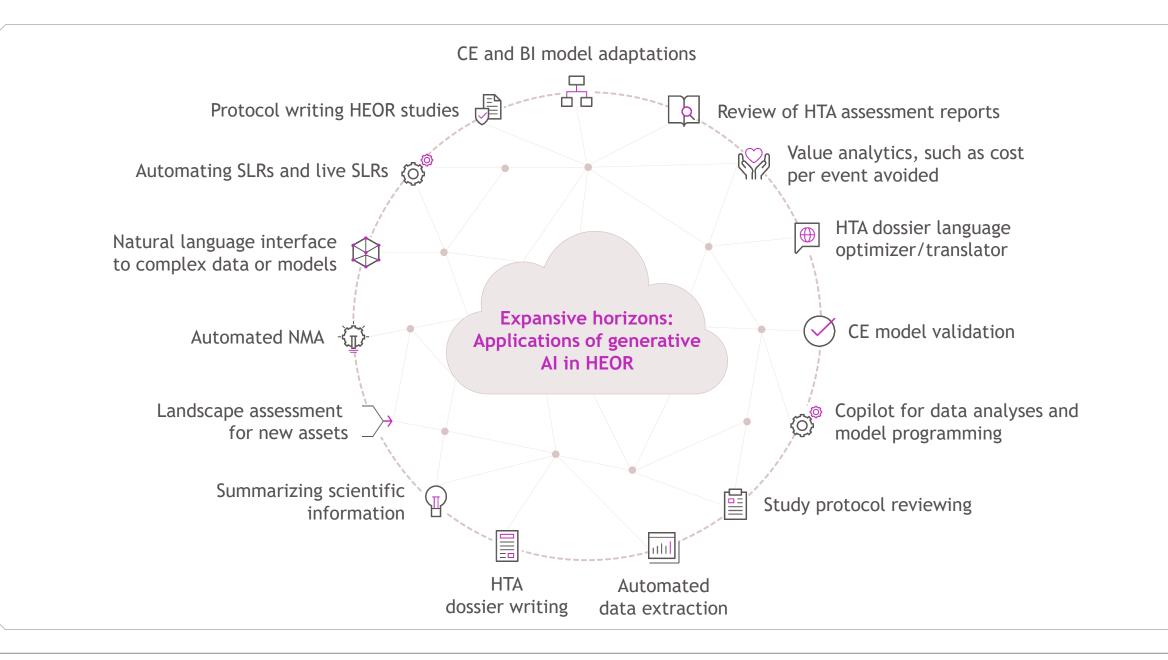
It's a hype: We'll have moved on to the next "big thing" in two years

Only relevant for some niches

Navigate to this session in the meeting app to participate!

It's a useful new tool in the HEOR toolbox

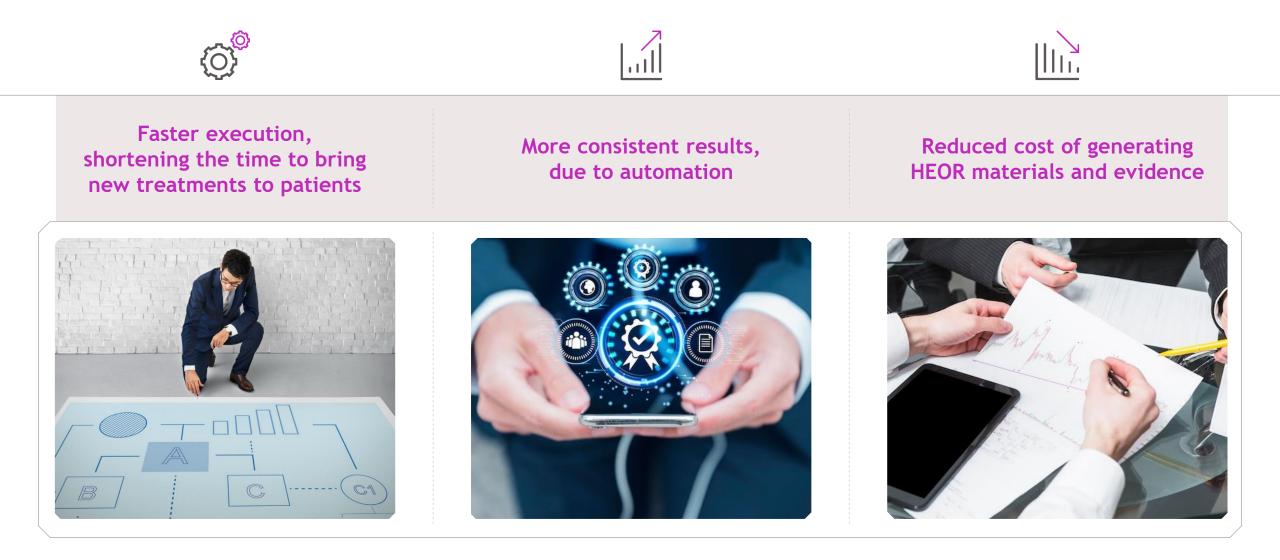
This is going to completely transform HEOR



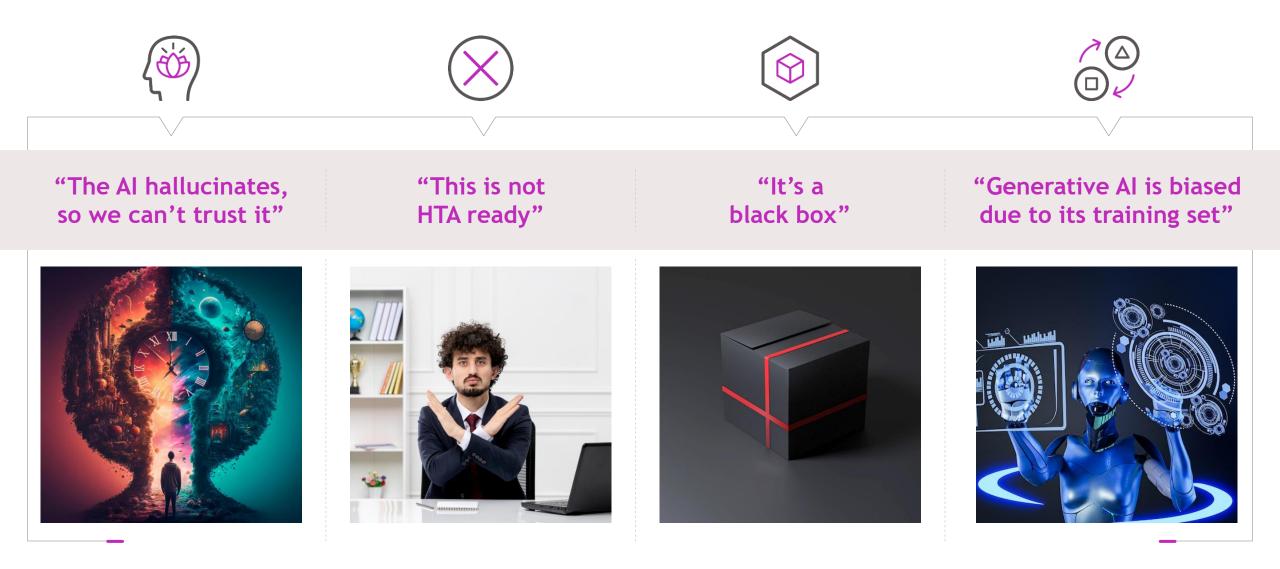
Anticipated impact of generative AI						
	Total impact across pharmaceutical industry ¹			stries, 30% of hours worl automated by 2030 ²	ked	
	\$60-\$110 billion (3-5% of industry revenue)			30%		
	Primary divisions impacted are					
	Product R&D					
¢	Commercialization					
	Software engineering		2023	2030		

1. McKinsey & Company (June 2023). The economic potential of generative AI - The next productivity frontier 2. McKinsey Center for Government (July 2023). Generative AI and the future of work in America

Generative AI may enable



Potential concerns with generative AI



Generative AI may become a disruptive innovation in HEOR







Disruptive innovations



- Improvements to existing products or services that meet the needs of an existing customer base
- Companies listen closely to their customers and invest in R&D to improve their offerings



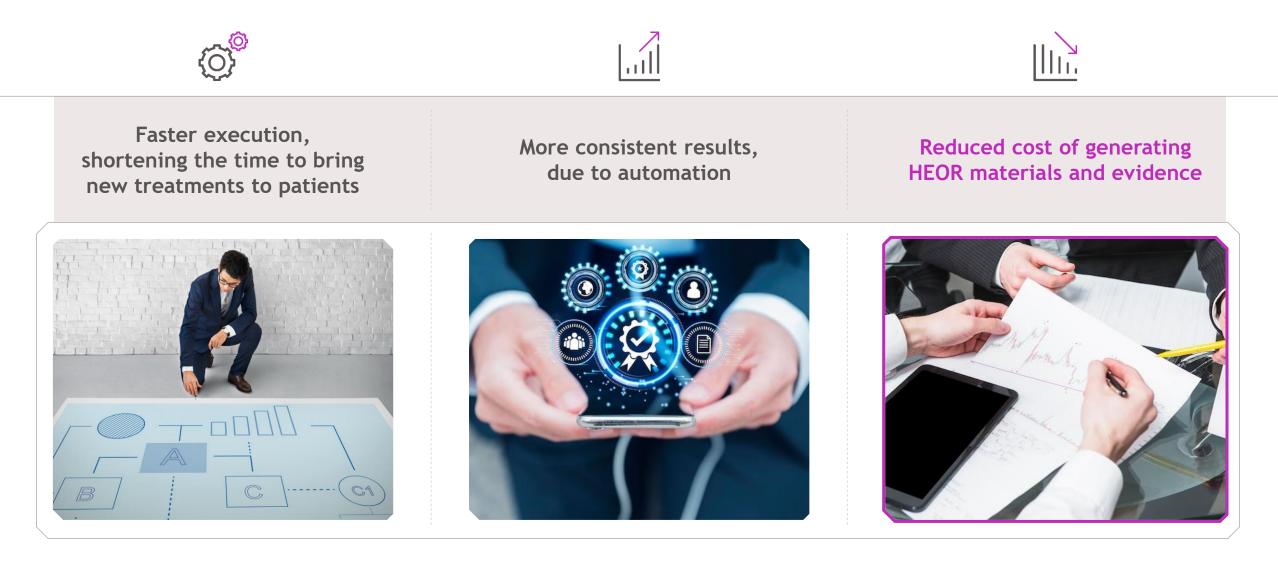
- Innovations that introduce a new value proposition
- Might initially be inferior to current products in certain performance aspects
- Over time, they improve and begin to address the needs of a broader audience, eventually disrupting the status quo

Based on Christensen (1997), The Innovator's Dilemma: When New Technologies Cause Great Firms to Fail. Images created by DALL-E3 via GPT-4.

Disruptive applications of generative AI in HEOR

Flexible models that can capture high-dimensional data and complex interdependencies	Extracting insights from unstructured data like electronic health records	Stakeholder interaction simulations

Generative AI may enable



Disruptive applications of generative AI in HEOR





Flexible models that can capture high-dimensional data and complex interdependencies

Extracting insights from unstructured data like electronic health records

Stakeholder interaction simulations

Live materials



"Ground truth" materials

Issue

Should we accelerate the use of generative AI in all domains of HEOR?