

# Multi-Country HTA Initiatives versus National HTA Processes: The Optimal Reimbursement Strategy

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#### Introduction

Health technology assessment (HTA) plays a crucial role in the reimbursement decision-making process in many countries. Although HTA frameworks typically share a similar goal (i.e. to evaluate the value of medical treatments and products and publish guidance on the appropriate use of

technologies), recommendations vary widely throughout jurisdictions, even for the same drug (1).

To harmonise methodological standards and foster collaboration among European HTA bodies, several joint HTA initiatives have been established over the past years.

#### Methodology

- A targeted literature review was conducted to identify active multi-country HTA and pricing initiatives
- Information was retrieved from healthcare authority websites, peer-reviewed articles, and grey literature
- A qualitative analysis compared the scope, objectives, member countries, process requirements, number of therapies reviewed, and final decisions across the initiatives
- The literature search was limited to the English language

#### Objectives

This review aimed to provide a concise overview and comparison of joint European HTA and drug price collaborations and to gain an understanding of how these impact pricing and market access.

#### Results

The current review identified seven active large European multi-country collaborations. All initiatives aim to improve market access and most have a particular focus on expensive, innovative medicines. Their scope, however, differs and may encompass horizon scanning, joint HTAs, joint pricing and reimbursement negotiations, and/or information sharing (Table 1). In addition to these, the PPRI and EURIPID databases aim to increase transparency in medicines' prices across Europe but have an informal nature and were, therefore, excluded from our review.

EUnetHTA was identified as the largest joint HTA initiative, comprising of 30 countries; it achieved the most noteworthy results to date.

Joint HTA initiative name Countries involved

To build on the achievements and lessons learnt from the EUnetHTA Joint Actions and support the continuation of EU cooperation on HTA, the EUnetHTA21 joint consortium was launched in 2021. The European HTA regulation will be adopted in a stepwise approach, starting with bridging activities that will allow for evolving and strengthening of the methodological basis for European HTAs. From 2025 onwards, all new cancer medicines and advanced therapy medicinal products will be jointly assessed; orphan medicinal products will also be considered from 2028. However, while countries are requested to take EUnetHTA assessments into consideration, the final appraisal as well as pricing and reimbursement decision remains with the national bodies (2).

Key focus areas/activities

Outcomes/developments

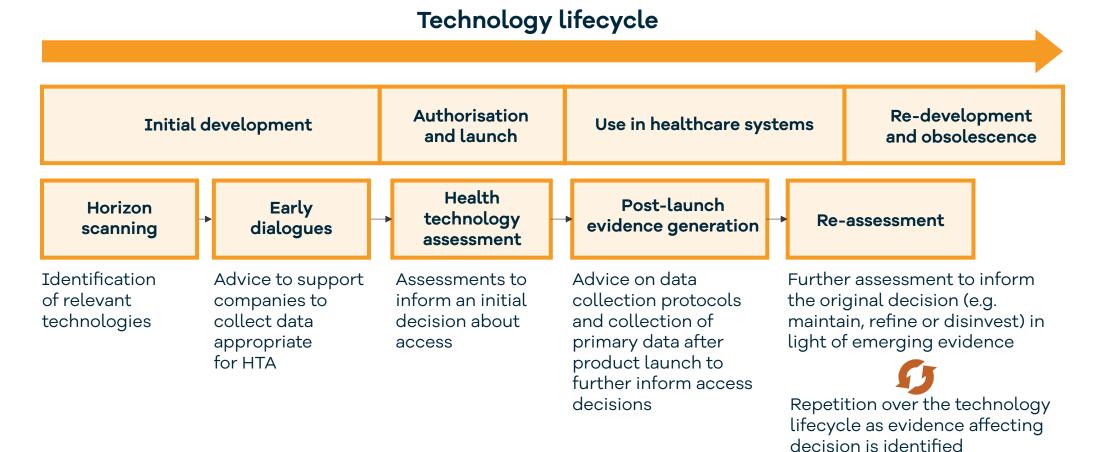
Table 1. Large EU multi-country collaborations identified during our review

EUnetHTA	N=30 Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Malta, Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, Switzerland, Ukraine, United Kingdom	2006	New technologies	<ul> <li>Early dialogues</li> <li>Joint and collaborative assessments</li> <li>Post-launch evidence generation</li> </ul>	66 collaborations across all activities listed
Baltic Procurement initiative	N=3	2012	Medicines & medical devices (lending) & vaccines (joint procurement)	<ul> <li>Joint procurement &amp; information sharing of vaccines and medicines</li> <li>Sharing of medicines across countries in times of shortage</li> </ul>	<ul> <li>Joint procurement of 3 vaccines</li> <li>Lending agreement for centrally procured medicines</li> </ul>
	Estonia, Latvia, Lithuania				
BeNeLuxA	N=5	2015	Mainly new & costly medicines	<ul> <li>Horizon scanning</li> <li>Health technology appraisals</li> <li>Pricing &amp; reimbursement negotiations</li> <li>Exchange of strategic information</li> </ul>	<ul> <li>International Horizon Scanning Initiative (2019)</li> <li>7 joint HTA procedures</li> </ul>
	Belgium, Netherlands, Luxemburg, Ireland, Austria				
Nordic Pharmaceutical	N=5	2015	Old & new hospital medicines	<ul> <li>Horizon scanning</li> <li>Joint procurement</li> <li>Reimbursement negotiations</li> <li>HTAs</li> <li>Information Sharing</li> </ul>	Collaborative actions in all activity areas listed
Forum	Denmark, Iceland, Finland, Norway and Sweden				
FaAP	N=5	2017	High-priced medicines	<ul><li>Horizon scanning</li><li>Price negotiations</li><li>Information sharing</li></ul>	First joint workshop held in 2019 & assessment of how countries can work together
	Czech Republic, Hungary, Lithuania, Poland, Slovakia				
VALETTA Declaration	N=10	2017	Particular focus on oncology drugs, treatments for autoimmune diseases, orphan drugs, biosimilars, and products with a potentially substantial budget impact	<ul> <li>Horizon scanning</li> <li>Joint HTAs</li> <li>Joint pricing &amp; reimbursement negotiations</li> <li>Exchange of strategic information</li> </ul>	The Valletta declaration is at an early stage and no product has yet passed through the joint clinical, economic or price negotiation processes
	Cyprus, Greece, Ireland, Italy, Malta, Portugal, Romania, Spain, Slovenia, Croatia				
FINOSE	N=3	2018	New technologies	Joint clinical and economic assessments	Joint assessment of 3 technologies
	Estonia, Latvia, Lithuania				

Established in Scope

In theory, joint HTA activities can support the decision needs of participants and their health systems along the full technology lifecycle (Figure 1), benefiting from cross-country learning and improving transparency through information sharing. In addition, HTA collaborations will allow country-level regulators to share workloads and reduce duplicative efforts, thus enabling medicines to come to market at a faster pace.

Figure 1. Proposed position of joint HTA activities along the lifecycle of a health technology indication



## Observed challenges for EU-wide HTA/pricing collaborations

Whilst the implementation of EU-wide joint HTAs may provide additional benefits over the multitude of existing national assessments, several challenges are anticipated for both collaboration members and pharmaceutical companies (4,5):

- Significant cross-country differences in healthcare systems, mentality and willingness to pay
- Need for streamlining the definitions of clinical value, quality of evidence and requirements for real-world evidence
- Significant variability in treatment pathways and current standard of care, therefore relevant comparators, across markets
- Cross-border joint price negotiations may impact net price confidentiality
- Pharmaceuticals currently constitute the primary focus of joint HTAs; guidance for medical devices remains scarce
- HTA frameworks and legal aspects at national level may require amendment to allow adoption of joint clinical assessment opinions and subsequent pricing negotiations

## Conclusions and implications for the biopharma industry

It is too early to be able to confidently assess the impact of EU-wide HTA and pricing collaborations. Positive results from existing joint HTA initiatives, however, suggest a willingness from both payers and pharmaceutical companies to engage in the process. Despite the potential benefits that such collaborations may present, there is still some uncertainty as to how these will translate into patient access in the individual countries while avoiding the unnecessary duplication of work. Whilst central

assessment of the clinical efficacy of new technologies is possible, HTA bodies and national authorities will still want to understand local epidemiology, unmet needs and assess the budget impact. This may in turn add complexity and burden for pharmaceutical companies who may be required to prepare separate submissions to EUnetHTA for joint clinical assessment and, subsequently, to national bodies for economic assessment and pricing negotiations. Closer

collaborations between the local/regional affiliates may also be required. An additional question that the biopharma industry will need to consider is how a joint HTA process may impact launch sequencing. Furthermore, navigating pharmaceutical company confidentiality concerns is a consistent challenge, and it is unclear how this will be addressed moving forward.

# Mtech Acc

(Stand No. X2-304)

ISPOR Europe 2022, 6–9 November 2022, Vienna, Austria

Abbreviations: HTA, Health Technology Assessment.

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## Abbreviations

BeNeLuxA-I: Belgium, Netherlands, Luxemburg, Austria, and Ireland collaboration
 EU: Europe
 EUnetHTA: European Network For Health Technology
 Assessment
 FaAP: Fair and Affordable Pricing Initiative

FINOSE: Finland, Norway and Sweden collaboration

HTA: Health Technology Assessment