

# Funding the Fight Against Antimicrobial Resistance: Learnings from the UK and Sweden's Pilot Incentive Programmes

Marine Beugre-Guyot,<sup>1</sup> Emily Hearne,<sup>1</sup> Jennifer Boss<sup>1</sup>

<sup>1</sup> Thermo Fisher Scientific, London, UK

## Introduction

- The overuse and misuse of antimicrobials are major drivers of drug-resistant pathogens.
- Antimicrobial resistance (AMR) is a top global threat to human health, responsible for an estimated 1.27 million direct global deaths and 4.95 million indirect deaths in 2019.<sup>1</sup>
- Despite the substantial unmet need associated with rising rates of AMR, antimicrobial manufacturers face significant reimbursement challenges, which disincentivise innovation.
- The traditional reimbursement model for pharmaceuticals is payment for volume sold; however, antimicrobials are typically reserved for use only when necessary as part of stewardship efforts, resulting in low sales volumes and poor return on investment.<sup>2,3</sup>
- Additionally, reimbursement decision-making typically does not consider the elements of population-level or societal value relevant to antimicrobials.<sup>4</sup>
- In response to this increasing unmet need, decision-makers globally are implementing antimicrobial reimbursement incentives designed to encourage manufacturer investment in the research and development of antimicrobials, to ensure a pipeline of effective treatments while promoting their appropriate use to preserve efficacy.
- Several countries are undergoing pilot programmes to understand how such incentive schemes can be successfully implemented.

## Objectives

- Building on previous research outlining AMR policies and funding schemes<sup>5-7</sup> that established England and Sweden as forerunners in antimicrobial incentive development, our objective was to analyse the learnings from their respective reviews of the pilot programmes.

## Methods

- A keyword search and review of health agency websites were conducted to extract key characteristics of the pilot programmes for each country (e.g., eligibility, timeframe, funding).
  - England: National Institute for Health and Care Excellence (NICE)
  - Sweden: Public Health Agency of Sweden (PHAS) in collaboration with the Dental and Pharmaceutical Benefits Agency of Sweden
- Reports from each organisation were used to pull information on key pilot strengths and limitations into a table matrix to facilitate comparison.
- Information was synthesised to draw insights potentially applicable to other countries and future incentives.

## Results

- Both pilot programmes are volume-delinked "pull incentives" where the value of the contract is independent of sales and is determined by the projected value of the antimicrobial to the health system (Figure 1).
  - In Sweden, manufacturers receive a guaranteed minimum income plus a 10% inventory incentive.
  - In England, manufacturers receive a fixed annual fee ranging from £5 to £20 million, dependent on eligibility score.

**Figure 1. Overview of antimicrobial incentive pilot programmes in England and Sweden**

Type of incentive model	England	Sweden
Volume-delinked pull incentive	<ul style="list-style-type: none"> <li>Subscription model of 3 years with potential extension for up to 15 years or until patent expiry</li> <li>Maximum subscription payment of £10 million per year<sup>a</sup></li> </ul>	<ul style="list-style-type: none"> <li>Guaranteed minimum income<sup>b</sup></li> <li>Inventory incentive: 10% of the annual guaranteed minimum income</li> </ul>
Process for choosing antimicrobials	<ul style="list-style-type: none"> <li>Public sector procurement process reviewed by NICE, NHSE&amp;I, UK APRHAI, PHE, BSAC, and clinical experts based on a weighted scoring system including:           <ul style="list-style-type: none"> <li>Unmet need,<sup>c</sup> including activity against the WHO's "critical priority pathogens" and key determinants of AMR, clinical severity and specific areas of unmet need</li> <li>Product novelty</li> <li>Antimicrobial stewardship</li> <li>Antimicrobial surveillance</li> <li>Surety of supply/manufacturing practices</li> <li>Cost</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Public sector procurement process reviewed by the PHAS and independent experts based on the following selection criteria:           <ul style="list-style-type: none"> <li>EU commission-approved antimicrobial</li> <li>Proven good activity against the WHO's "critical priority pathogens"</li> <li>Infections in patients with limited treatment options or for ≥2 of the following: complicated intra-abdominal infections, complicated UTIs, hospital-acquired pneumonia</li> <li>Bactericidal effect</li> <li>Safety profile similar to β-lactam antibiotics</li> <li>Additional stock/delivery/environmental requirements</li> </ul> </li> </ul>
Antimicrobials assessed in pilot programme	<ul style="list-style-type: none"> <li>Two agents:<sup>e</sup> <ul style="list-style-type: none"> <li>Ceftazidime/avibactam</li> <li>Cefiderocol</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Five agents:           <ul style="list-style-type: none"> <li>Imipenem/cilastatin/relbevacam<sup>f</sup></li> <li>Ceftolozane/tazobactam</li> <li>Meropenem/vaborbactam</li> <li>Fosfomycin</li> <li>Cefiderocol</li> </ul> </li> </ul>

<sup>a</sup>Annual fee based on the calculation of England's fair share of the financial incentive needed per new antimicrobial proposed by the UK team leading the project. <sup>b</sup>Guaranteed minimum income is based on the following calculation: (volume of stock set aside for Sweden based on medical need in a worst-case scenario) x (template price per pack) x (1.5). <sup>c</sup>Clinical unmet need has the highest weighting. <sup>d</sup>The WHO Bacterial Priority Pathogens List categorises pathogens into critical, high, and medium priority groups to inform research and development and public health interventions. <sup>e</sup>Ceftazidime/avibactam was an existing antimicrobial and cefiderocol was a new-to-market antimicrobial. <sup>f</sup>Imipenem/cilastatin/relbevacam is now included in the permanent programme along with avibactam/ceftazidime.

Abbreviations: AMR = antimicrobial resistance; APRHAI = Advisory Committee on Antimicrobial Prescribing, Resistance and Healthcare Associated Infection; BSAC = British Society for Antimicrobial Chemotherapy; NHSE&I = National Health Service England and Improvement; NICE = National Institute for Health and Care Excellence; PHAS = Public Health Agency of Sweden; PHE = Public Health England

## Results (cont.)

- Both pilots use qualitative criteria to select eligible antimicrobials with a focus on assessing the unmet need.
- Key learnings were **similar** across the pilots (Figure 2).
  - Agreement to focus on antimicrobials targeting the WHO pathogen priority list.
  - The need for incentive flexibility over time and by product, including new and updated eligibility assessments and procurements to reflect the evolving AMR landscape and clinical needs.
  - In Sweden, the programme facilitated earlier access to new antimicrobials compared with other European countries.
- Key limitations **differed** by pilot (Figure 2).
  - In England, the pilot's complexity and resource intensiveness were challenging for both manufacturers and agencies.
  - In Sweden, the volume requirements led to stock exceeding the medical need and resulting wastage, which was later adjusted so stock is based on previous sales.

**Figure 2. Key learnings and limitations of antimicrobial incentive pilot programmes in England and Sweden**

	England	Sweden
Pilot strengths and/or learnings	<ul style="list-style-type: none"> <li>Opportunity for manufacturers to engage in dialogue with NHSE&amp;I</li> <li>Antimicrobial stewardship requirements</li> <li>Focus on MDR WHO pathogen priority list</li> <li>Clinical and non-clinical selection criteria</li> <li>Large support for the purpose, execution and outputs</li> <li>Qualitative framework appropriate for antimicrobials</li> </ul>	<ul style="list-style-type: none"> <li>Most of the pilot's principles were appropriate and effective</li> <li>Sweden gained access to all four newly approved antibiotics earlier than other comparable European countries</li> <li>Two antimicrobials have good sales above the threshold to qualify for this programme<sup>a</sup>, but both are still marketed and available</li> <li>Pilot programme has since been made permanent</li> </ul>
Pilot limitations and/or aspects to improve/adjust	<ul style="list-style-type: none"> <li>Time-consuming and resource-intensive process with complex evaluation</li> <li>All products meeting eligibility criteria should be included</li> <li>Need for a flexible cap that varies based on how well products meet selection criteria</li> <li>Need to account for instances of high drug usage</li> <li>Investment for antimicrobials outside of the selection criteria might be disincentivised</li> <li>Product novelty should extend beyond the chemical entity (e.g., mode of delivery)</li> </ul>	<ul style="list-style-type: none"> <li>Pilot model had requirements for storage volume which were too extensive and led to wastage</li> <li>Need for a flexible model which includes the possibility of:           <ul style="list-style-type: none"> <li>Adjusting the compensation level and updating procurements based on market evolution</li> <li>Excluding or not renewing the procurement of certain products with very low demand/clinical need</li> <li>Reducing the compensation or terminating the agreement early if requirements are not met</li> </ul> </li> <li>Two antibiotics did not qualify for procurement renewal due to low clinical demand<sup>b</sup></li> </ul>

<sup>a</sup>If an antimicrobial has annual sales >SEK 6 million, the PHAS has the right to terminate the agreement early; <sup>b</sup>If an antimicrobial has been marketed for ≥2 years and has annual sales <SEK 450,000, the PHAS has the right to terminate the agreement.

Abbreviations: AMR = antimicrobial resistance; APRHAI = Advisory Committee on Antimicrobial Prescribing, Resistance and Healthcare Associated Infection; BSAC = British Society for Antimicrobial Chemotherapy; MDR = multidrug resistant; NHSE&I = National Health Service England & Improvement; NICE = National Institute for Health & Care Excellence; PHAS = Public Health Agency of Sweden; UTI = urinary tract infection

## Conclusions

- Learnings from both pilot programmes underscore the need to establish and refine antimicrobial procurement processes.
- Ongoing dialogue between stakeholders is vital based on the complexity and novelty of such evaluations.
- Nations and healthcare systems must consider their contribution to the global AMR effort when developing their incentives.
- Future consultation with manufacturers would determine the impact of incentives on antimicrobial investment.

## References

- Antimicrobial Resistance Collaborators. *Lancet*. 2022;399(10325):629-55.
- Boluarte T, Schulze U. The case for a subscription model to tackle antimicrobial resistance. 2022. <https://mkt-bcg-com-public-pdfs.s3.amazonaws.com/prod/model-for-tackling-antimicrobial-resistance.pdf>
- Otterson K. *Health Aff (Millwood)*. 2021;40(11):1758-65.
- Office of Health Economics. Assessing the value of new antibiotics: Additional elements of value for health technology assessment decisions. 2017. <https://www.ohe.org/news/assessing-value-new-antibiotics-additional-elements-value-health-technology-assessment/>
- Pan J, et al. *Value Health*. 2023;26(12):S277-S8.
- Savant T, et al. *Value Health*. 2024;27(12):S400-S1.
- Tzaras D, Macaulay R. *Value Health*. 2024;27(12):S2.
- World Health Organization. WHO bacterial priority pathogens list, 2024: Bacterial pathogens of public health importance to guide research, development and strategies to prevent and control antimicrobial resistance. 2024. <https://www.who.int/publications/item/9789240093461>

## Disclosures

All authors are employees of PPD™ Evidera™ Health Economics & Market Access, Thermo Fisher Scientific. This poster was funded by Thermo Fisher Scientific.

## Acknowledgments

Editorial and graphic design support were provided by Karissa Calara of Thermo Fisher Scientific.